CLEVELAND PUBLIC LIBRAGE BUSINESS INF. BUR. CORPORATION FILE

J. J. NEWBERRY CO.



Annual Report · 1950

Pmm & G.

NEWBERRY'S ONTARIO, CALIFORNIA STORE

Store No. 234, Ontario, Cal., shown on cover, is one of your Company's modernized and enlarged stores.

J. J. NEWBERRY CO.

245 FIFTH AVENUE . NEW YORK

Annual Report · 1950

J. J. NEWBERRY CO. GENERAL OFFICES: 245 FIFTH AVENUE, NEW YORK

	J. J. NEWBERRY	Chairman of the Board
Officers	E. A. NEWBERRY	President
	J. E. NELSON	Vice-President
	F. R. SMITH	Vice-President
	J. E. HAWES	Vice-President
	W. P. HUKILL	Vice-President
	F. S. NEWBERRY Vice-	President & Asst. Secretary
	J. V. NEWBERRY	Vice-President
	W. C. Straus	Treasurer
	H. M. WILLGOHS	.Secretary and Controller
	J. J. Newberry	E. A. Newberry
Directors	J. E. NELSON	C. T. NEWBERRY
	J. H. Ewen	W. C. Schulz
	W. P. HUKILL	F. R. SMITH
	J. J. Newberry, Jr.	Anna C. Newberry
	J. E. HAWES	W. C. BAKER
	F. S. NEWBERRY	M. G. PALLISTER

Transfer Agent	Corporation Trust Co., New York
REGISTRAR	Guaranty Trust Co., New York
GENERAL COUNSEL	Pallister & Pallister
Auditors	Peat, Marwick, Mitchell & Co.

COMPARATIVE HIGHLIGHTS OF THE YEAR'S RESULTS

	1950	1949
Sales	\$145,671,210	\$136,783,109
Earnings before Federal taxes on income	\$ 12,063,238	\$ 9,629,718
Net earnings after Federal taxes on income	\$ 6,830,238	\$ 6,030,018
Earnings per Common share	\$4.24	\$3.71
Dividends paid per share — Common	\$2.00	\$2.00
Dividends paid per share — Preferred	\$3.75	\$3.75
Total dividends paid	\$ 3,418,577	\$ 3,418,578
Total salaries, wages and employee benefits	\$ 26,664,192	\$ 24,100,439
Total taxes paid—federal, state and local (not including taxes paid by Company for Social Security)	\$ 6,353,294	\$ 4,689,755
Taxed paid—per share—Common	\$4.17	\$3.08
Inventories	\$ 27,005,204	\$ 21,664,553
No. of stores in operation	483	482

To Our Stockholders:

On behalf of the Board of Directors we present herewith the Financial Statements of our Company for the year ending December 31, 1950, together with the report thereon of Peat, Marwick, Mitchell & Co., independent certified public accountants.

SALES

Sales for 1950, our thirty-ninth year, were \$145,671,210 compared with 1949 sales of \$136,783,109, an increase of \$8,888,101 or 6.49%. This volume of sales reflects our Company's continued growth and establishes a new high for the twelfth consecutive year.

EARNINGS

Net earnings for the year showed an improvement over 1949, despite an increase in Federal income taxes. For the year 1950 net earnings after deducting Federal income taxes were \$6,830,238 or \$4.24 per share of Common Stock. This compared with 1949 net earnings of \$6,030,018 or \$3.71 per share of Common Stock.

DIVIDENDS

During 1950, dividends of \$3.75 per share amounting to \$375,009 were paid on the Preferred Stock. Also, dividends of \$2.00 per share amounting to \$3,043,568 were paid on the Common Stock. Total dividends paid during 1950 amounted to \$3,418,577. After dividends to stockholders which have been paid regularly since 1928, there was retained in the business from 1950 earnings, \$3,411,661 for future requirements including modernization and enlarging of existing stores and construction of new stores.

LONG TERM DEBT

In November 1950 our new store in Cincinnati, Ohio was opened. The construction costs of this unit were financed with a twenty-five year loan of \$900,000. This loan is a long term debt of the Company without specific reference to the location involved. The interest rate on the loan is 31/8%. Required semi-annual amortization payments will reduce the loan at maturity to approximately 40% of the original amount. Further voluntary amortization payments may be made by the Company, if desired.

SALARIES, WAGES AND EMPLOYEE BENEFIT PAYMENTS

Total payments for salaries, wages and employee benefits amounted to \$26,664,192 compared with \$24,100,439 in 1949, an increase of \$2,563,753. Salaries and wages amounted to \$25,467,684 compared with \$23,078,834 in 1949, an increase of \$2,388,850. Additional personnel required to operate enlarged stores, together with upward adjustments in wage rates, were the principal reasons for the increase.

Employee Retirement Pension, Group Life, Hospitalization, Surgery, Accident and Sickness Insurance payments for 1950 amounted to \$435,528 compared with \$462,476 paid in 1949.

During the ten months' period ending June 30, 1950 a total of 751 of our employees and their dependents received \$103,366 in insurance

benefits under our group disability and life insurance plans.

Federal Old Age Benefit and Unemployment Insurance payments by the Company amounted to \$760,980 compared with \$559,129 in 1949. This increase was due in part to an adjustment in the Federal Old Age Benefit tax rate from 1% to $1\frac{1}{2}\%$, effective January 1, 1950.

TAXES

All taxes, other than taxes for Federal Old Age Benefits and Unemployment Insurance, amounted to \$6,353,294 equal to \$4.17 per share of Common Stock compared with \$4,689,755 or \$3.08 per share of Common Stock paid in 1949.

In addition to the above tax payments, our Company collected and turned over to the various Federal, state and local tax authorities, \$5,332,764. This amount was collected from employees as income, old age benefit, unemployment insurance and disability taxes; and from customers as sales and excise taxes.

The increase in Federal taxes was the result of higher net earnings before taxes, in addition to the increase in combined normal and surtax rate on corporate income from 38% to 45%, effective July 1, 1950.

Federal taxes also included \$157,000 to cover 30% excess profits tax, also effective July 1, 1950. This excess profits tax was based on earnings in excess of 85% of the average earnings for the years 1946-47 and '48 plus certain adjustments provided for in the Revenue Act.

EXPANSION PROGRAM

In 1950, we made the following capital expenditures in connection with our expansion and modernization program.

Land and Building	\$1,577,405
Furniture and Fixtures	
Leasehold Improvements	2,495,044
Total	\$6,496,477

Additional expenditures were also necessary to provide quantities and assortments of merchandise to sufficiently stock new and enlarged stores.

A detailed explanation of our 1950 Expansion Program follows on page 7.

INVENTORY

On December 31, 1950, merchandise inventories amounted to \$27,005,204 compared with \$21,664,553 at the end of 1949. A major part of this increase was due to higher cost prices during the last half of the

year and to additional merchandise needed to stock new and enlarged stores. The outlook for additional sales volume in 1951 justifies this higher inventory.

FINANCIAL CONDITION

As of December 31, 1950, our Company continues to be in a strong financial position. Total current assets were \$45,528,558 compared with \$43,455,172 at the close of 1949. Total current liabilities were \$13,970,399 compared with \$10,530,678 on December 31, 1949.

SUPPLIERS

We wish to extend to those who manufacture and supply us with merchandise our deep appreciation and hearty thanks for their cooperation in keeping our stores well stocked with improved merchandise and good values which helped to produce our record year in sales.

PERSONNEL

The Board of Directors and Officers wish to express their thanks to the thousands of loyal and interested employees throughout the organization for their sincere and conscientious efforts during the year.

During the past year, 63 employees joined the 20-year class making a total of 278 who have been associated with the Company for 20 years or more. Also, 101 employees were added to the 10-year class making 910 in all who have been in the service of the Company for that length of time.

Yours very truly,

Chairman of the Board

President

March 8th, 1951.

NEW CONSTRUCTION AND MODERNIZATION

Continuing our policy of modernizing and enlarging certain stores to make them more attractive and provide greater convenience for the customers which we serve, the year 1950 was one of accomplishment.

WHAT WAS ACCOMPLISHED IN 1950

ENLARGEMENTS STARTED IN 1949 AND COMPLETED IN 1950

Presque Isle, Me.
•Cincinnati, Ohio

Providence, R. I.
Cambridge, Ohio

Worcester, Mass.
Ontario, Calif.

New Locations

ENLARGEMENTS STARTED AND COMPLETED IN 1950

*Redondo Beach, Calif. Phoenix, Ariz. Longview, Wash. Freehold, N. J. *New Location

Waynesboro, Pa. Torrance, Calif. Spokane, Wash Tamaqua, Pa. Hot Springs, Ark. Hagerstown, Md. Boise, Ida. Los Angeles, Calif. (Westwood)

NEW STORES OPENED IN 1950

Stockton, Calif. Los Angeles, Calif. (Pico Blvd.)

Idaho Falls, Ida. Seattle, Wash. El Paso, Tex.

ENLARGEMENTS STARTED IN 1950 TO BE COMPLETED IN 1951

Fall River, Mass. Long Beach, Calif. Pueblo, Colo. Springfield, Mo. Raton, N. M. Spokane, Wash. Los Angeles, Calif. (So. Vermont Ave.)

During 1950 we closed four stores; three by reason of lease expirations and the remaining one for the purpose of erecting a new building.

WHAT WE PLAN TO ACCOMPLISH IN 1951

Community growth and changes in population are definite factors in anticipating future possibilities and potential sales. To keep abreast with such growth in certain communities, our program for 1951 provides for modernizing and enlarging fifteen (15) stores.

This of course is contingent on the availability of necessary building materials which may be restricted by government order.

As of January 1st, 1951, we closed four stores; two by reason of lease expirations. Of the remainder, one was closed for the purpose of erecting a new building, and the other due to a fire.

We started the year 1951 with 479 stores in operation compared with 482 stores at the beginning of 1950.

ACCOUNTANTS' REPORT

To the Board of Directors, J. J. Newberry Co., New York, N. Y.

We have examined the consolidated balance sheet of J. J. Newberry Co. and subsidiaries as of December 31, 1950 and the related statements of earnings and retained earnings for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the accompanying consolidated balance sheet and statements of consolidated earnings and retained earnings present fairly the financial position of J. J. Newberry Co. and subsidiaries at December 31, 1950 and the results of their operations for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

PEAT, MARWICK, MITCHELL & Co.

New York, N. Y. March 2, 1951.

J. J. NEWBERRY CO. AND SUBSIDIARIES

STATEMENTS OF CONSOLIDATED EARNINGS AND RETAINED EARNINGS

FOR THE YEAR ENDED DECEMBER 31, 1950 IN COMPARISON WITH THE YEAR ENDED DECEMBER 31, 1949

EARNINGS	Year ended 1 1950	December 31 1949
Sales	\$145,671,210	\$136,783,109
Cost of Merchandise Sold and Operating Expenses, including general and administrative expenses and after deduct-		
ing income from rentals	131,738,886	125,618,613
Other Income (net)	13,932,324 50,972	11,164,496 72,962
	13,983,296	11,237,458
Deduct:		
Interest on sinking fund notes, mort- gages, etc	412,813	356,487
tization	1,507,245	1,251,253
	1,920,058	1,607,740
	12,063,238	9,629,718
Provision for Federal Taxes on Income (including Excess Profits Tax \$157,000 in 1950)	5,233,000	3,599,700
Net Earnings for the year	\$ 6,830,238	\$ 6,030,018
0-		
RETAINED EARNINGS		
Balance at beginning of year Net Earnings for the year	\$ 34,272,559 6,830,238	\$ 31,661,119 6,030,018
	41,102,797	37,691,137
Less Dividends:		
33/4% Cumulative Preferred Stock Common Stock—\$2.00 per share	375,009 3,043,568	375,010 3,043,568
Common Stock—\$2.00 per share	3,418,577	3,418,578
Balance at end of year (amount distributable to stockholders limited to \$10,902,155 under provisions of the	3,410,377	3,418,378
note agreements)	\$ 37,684,220	\$ 34,272,559

J. J. NEWBERRY CO. AND SUBSIDIARIES

CONSOLIDATED

AS OF DECEMBER 31, 1950 IN C

ASSETS	Decem	aber 31.
	1950	1949
CURRENT ASSETS:		
Cash in banks, on hand and in transit	\$12,708,645	\$14,090,151
Miscellaneous accounts receivable	350.542	521,330
U. S. Treasury Savings Notes	1,545,000	3,000,000
crued interest (approximate market)	3,919,167	4,179,138
Merchandise—at the lower of cost or market	27,005,204	21,664,553
Total Current Assets	45,528,558	43,455,172
MISCELLANEOUS INVESTMENTS AND ADVANCES— (at cost)	491,390	546,834
PROPERTY AND EQUIPMENT:		
Land, buildings and improvements-at or below cost	16,288,760	14,711,355
Furniture and fixtures—at cost	19,555,586	17,131,558
	35,844,346	31,842,913
Less Provision for depreciation	10,866,360	10,190,559
	24,977,986	21,652,354
Alterations and improvements to leased premises-	10 100 500	0.000.000
at or below cost	12,126,798 3,858,051	9,631,754 3,422,808
	8,268,747	6,208,946
TOTAL PROPERTY AND EQUIPMENT (Net)	33,246,733	27,861,300
Prepaid Expenses and Deferred Charges:		
Unexpired insurance, supplies, prepaid rents, taxes,		040.000
pension premiums, etc	1,411,791	953,602
miscellaneous deferred charges	97,963	298,390
Total Prepaid Expenses and Deferred Charges	1,509,754	1,251,992
	\$80,776,435	\$73,115,298

Note: In accordance with the practice of the Company since i Company and its subsidiaries are occupied under long term leases ran for over three years subsequent to that date. The total rentals

BALANCE SHEET

MPARISON WITH DECEMBER 31, 1949

CURRENT LIABILITIES: Accounts payable and accrued liabilities including bonuses Provision for Federal taxes on income Dividend payable on preferred stock—due February 1 of following year Mortgage obligations and installments on long term debt due within one year Total Current Liabilities Long Term Deet: Mortgages Payable on Real Estate (less amounts due within one year classified as current liabilities) 2.90% Sinking Fund Notes due August 15, 1968 (Sinking Fund \$300,000 per annum starting in 1953 and increasing to \$550,000 in 1958). 31/8% Promissory Notes due January 2, 1975 (Semiannual installments presently about \$16,000 per annum) Total Long Term Deet Reserve for Self-Insurance (fire and burglary) Capital Stock and Retained Earnings: Cumulative Preferred Stock, par value \$100.00 per share:	\$ 8,480,476 5,284,683 93,752 111,488 13,970,399 2,804,127 10,000,000 877,400 13,681,527	\$ 6,657,346 3,717,722 93,752 61,858 10,530,678 2,928,353 10,000,000
Accounts payable and accrued liabilities including bonuses Provision for Federal taxes on income Dividend payable on preferred stock—due February 1 of following year Mortgage obligations and installments on long term debt due within one year Total Current Liabilities Long Term Deet: Mortgages Payable on Real Estate (less amounts due within one year classified as current liabilities) 2.90% Sinking Fund Notes due August 15, 1968 (Sinking Fund \$300,000 per annum starting in 1953 and increasing to \$550,000 in 1958). 31/8% Promissory Notes due January 2, 1975 (Semiannual installments presently about \$16,000 per annum) Total Long Term Deet Reserve for Self-Insurance (fire and burglary) Capital Stock and Retained Earnings: Cumulative Preferred Stock, par value \$100.00 per share:	5,284,683 93,752 111,488 13,970,399 2,804,127 10,000,000 877,400	3,717,722 93,752 61,858 10,530,678 2,928,353 10,000,000
bonuses Provision for Federal taxes on income Dividend payable on preferred stock—due February 1 of following year Mortgage obligations and installments on long term debt due within one year Total Current Liabilities Long Term Debt: Mortgages Payable on Real Estate (less amounts due within one year classified as current liabilities) 2.90% Sinking Fund Notes due August 15, 1968 (Sinking Fund \$300,000 per annum starting in 1953 and increasing to \$550,000 in 1958). 31/8% Promissory Notes due January 2, 1975 (Semi- annual installments presently about \$16,000 per annum) Total Long Term Debt Reserve for Self-Insurance (fire and burglary) Capital Stock and Retained Earnings: Cumulative Preferred Stock, par value \$100.00 per share:	5,284,683 93,752 111,488 13,970,399 2,804,127 10,000,000 877,400	3,717,722 93,752 61,858 10,530,678 2,928,353 10,000,000
Provision for Federal taxes on income Dividend payable on preferred stock—due February 1 of following year Mortgage obligations and installments on long term debt due within one year Total Current Liabilities Long Term Debt: Mortgages Payable on Real Estate (less amounts due within one year classified as current liabilities) 2.90% Sinking Fund Notes due August 15, 1968 (Sinking Fund \$300,000 per annum starting in 1953 and increasing to \$550,000 in 1958) 31/8% Promissory Notes due January 2, 1975 (Semi- annual installments presently about \$16,000 per annum) Total Long Term Debt Reserve for Self-Insurance (fire and burglary) Capital Stock and Retained Earnings: Cumulative Preferred Stock, par value \$100.00 per share:	5,284,683 93,752 111,488 13,970,399 2,804,127 10,000,000 877,400	3,717,722 93,752 61,858 10,530,678 2,928,353 10,000,000
Dividend payable on preferred stock—due February 1 of following year	93,752 111,488 13,970,399 2,804,127 10,000,000 877,400	93,753 61,853 10,530,673 2,928,353 10,000,000
Mortgage obligations and installments on long term debt due within one year Total Current Liabilities Long Term Debt: Mortgages Payable on Real Estate (less amounts due within one year classified as current liabilities) 2.90% Sinking Fund Notes due August 15, 1968 (Sinking Fund \$300,000 per annum starting in 1953 and increasing to \$550,000 in 1958) 31/8% Promissory Notes due January 2, 1975 (Semiannual installments presently about \$16,000 per annum) Total Long Term Debt Reserve for Self-Insurance (fire and burglary) Capital Stock and Retained Earnings: Cumulative Preferred Stock, par value \$100.00 per share:	111,488 13,970,399 2,804,127 10,000,000 877,400	61,856 10,530,676 2,928,355 10,000,000
Mortgage obligations and installments on long term debt due within one year	111,488 13,970,399 2,804,127 10,000,000 877,400	61,856 10,530,676 2,928,355 10,000,000
Total Current Liabilities Long Term Debt: Mortgages Payable on Real Estate (less amounts due within one year classified as current liabilities) 2.90% Sinking Fund Notes due August 15, 1968 (Sinking Fund \$300,000 per annum starting in 1953 and increasing to \$550,000 in 1958) 3½% Promissory Notes due January 2, 1975 (Semiannual installments presently about \$16,000 per annum) Total Long Term Debt Reserve for Self-Insurance (fire and burglary) Capital Stock and Retained Earnings: Cumulative Preferred Stock, par value \$100.00 per share:	2,804,127 10,000,000 877,400	2,928,35: 10,000,000
Mortgages Payable on Real Estate (less amounts due within one year classified as current liabilities) 2.90% Sinking Fund Notes due August 15, 1968 (Sinking Fund \$300,000 per annum starting in 1953 and increasing to \$550,000 in 1958) 31/8% Promissory Notes due January 2, 1975 (Semi-annual installments presently about \$16,000 per annum) Total Long Term Debt Reserve for Self-Insurance (fire and burglary) Capital Stock and Retained Earnings: Cumulative Preferred Stock, par value \$100.00 per share:	2,804,127 10,000,000 877,400	2,928,353
Mortgages Payable on Real Estate (less amounts due within one year classified as current liabilities) 2.90% Sinking Fund Notes due August 15, 1968 (Sinking Fund \$300,000 per annum starting in 1953 and increasing to \$550,000 in 1958)	10,000,000 877,400	10,000,000
within one year classified as current liabilities) 2.90% Sinking Fund Notes due August 15, 1968 (Sinking Fund \$300,000 per annum starting in 1953 and increasing to \$550,000 in 1958) 31/8% Promissory Notes due January 2, 1975 (Semiannual installments presently about \$16,000 per annum) Total Long Term Debt Reserve for Self-Insurance (fire and burglary) Capital Stock and Retained Earnings: Cumulative Preferred Stock, par value \$100.00 per share:	10,000,000 877,400	10,000,000
2.90% Sinking Fund Notes due August 15, 1968 (Sinking Fund \$300,000 per annum starting in 1953 and increasing to \$550,000 in 1958)	10,000,000 877,400	10,000,000
(Sinking Fund \$300,000 per annum starting in 1953 and increasing to \$550,000 in 1958)	877,400	
and increasing to \$550,000 in 1958)	877,400	
31/6% Promissory Notes due January 2, 1975 (Semi- annual installments presently about \$16,000 per annum) Total Long Term Debt Reserve for Self-Insurance (fire and burglary) Capital Stock and Retained Earnings: Cumulative Preferred Stock, par value \$100.00 per share:		12,928,353
annum) Total Long Term Debt Reserve for Self-Insurance (fire and burglary) Capital Stock and Retained Earnings: Cumulative Preferred Stock, par value \$100.00 per share:		12,928,353
TOTAL LONG TERM DEBT		12,928,353
Reserve for Self-Insurance (fire and burglary) Capital Stock and Retained Earnings: Cumulative Preferred Stock, par value \$100.00 per share:	13,681,527	12,928,353
Capital Stock and Retained Earnings: Cumulative Preferred Stock, par value \$100.00 per share:		
Cumulative Preferred Stock, par value \$100.00 per share:	534,679	478,098
share:		
Authorized 195 000 charge issuable in series		
Authorized, 125,000 shares, issuable in series. Issued, 100,000 shares, 33/4% Series (redeemable at		
\$103.00 per share to August 1, 1951 and on a		
decreasing scale to August 1, 1953, and at any		
time thereafter at \$101.50 per share, plus accrued dividends in each case)	10,000,000	10,000,000
Common Stock, no par value:	10,000,000	10,000,000
Authorized, 2,000,000 shares.		
Issued, 1,581,256 shares	5,208,572	5,208,572
Retained Earnings (amount distributable to stock- holders limited to \$10,902,155 under provisions of		
the note agreements)	37,684,220	34,272,559
Less Cost of 59,472 shares of Common Stock in	52,892,792	49,481,131
treasury	302,962	302,962
TOTAL CAPITAL STOCK AND RETAINED EARNINGS	52,589,830	49,178,169
	\$80,776,435	\$73,115,298

s inception in 1911 the substantial majority of the properties of the The leases on 358 of the 416 locations leased at December 31, 1950 paid during the year 1950 amounted to \$6,095,371.

39-YEAR RECORD OF SALES AND EARNINGS

Year	Number of Stores	Sales	Earnings per share on Common Stock Outstanding	No. of Shares Common Stock Outstanding
1912	1	\$ 32,383	N	
1913	2	42,184	0	
1914	3	92,640	T	
1915	5	116,009	I	
1916	5	151,465	N C	
1917	6	149,466	0	
1918	7	276,449	R	
1919	17	502,445	P	
			R	
1920	17	751,984	A T	
1921	26	1,157,234	E	
1922	33	1,750,066	D	
1923	51	3,564,947	\$4.68	48,000
1924	68	5,114,339	6.42	48,666
1925	86	6,897,414	8.28	50,200
1926	112	9,985,074	*3.06	206,000
1927	151	15,069,159	3.65	213,200
1928	210	20,609,366	4.62	239,620
1929	279	27,789,369	†3.15	395,314
1930	335	30,187,392	2.22	395,314
1931	379	31,146,802	1.73	385,150
1932	406	33,121,670	1.07	381,324
1933	417	35,146,574	3.06	379,974
1934	431	41,054,218	5.38	380,446
1935	450	43,388,611	4.94	380,446
1936	461	48,376,510	6.03	380,446
1937	469	50,315,454	5.27	380,446
1938	476	49,040,697	4.04	380,446
1939	479	52,272,953	5.44	380,446
1940	486	55,879,580	4.53	380,446
			6.40	380,446
1941	488	64,228,956	6.70	
1942	492	77,313,152		380,446
1943	491	91,028,763	7.58 7.39	380,446
1944	491	95,861,688	,	380,446
1945	488	100,868,759	$^{\ddag 1.93}_{4.74}$	1,521,784
1946	487	113,228,967		1,521,784
1947	485	117,860,227	4.30	1,521,784
1948	484	134,785,360	4.55	1,521,784
1949	482	136,783,109	3.71	1,521,784
1950	483	145,671,210	4.24	1,521,784

^{*} Stock split-up 4 shares for 1 in 1926.
† Stock split-up 3 shares for 2 and rights to subscribe to 10% of holdings issued May 1st, 1929.
‡ Stock split-up 4 shares for 1 in 1945.

HOW OUR GROSS INCOME DOLLAR WAS DISTRIBUTED

	Amount	Cents Per Dollar
Our Gross Income Dollar Was Received:		
From sales to customers	\$145,671,210	99.4
interest earned	903,287	.6
Total amount received	\$146,574,497	100.
Our Gross Income Dollar Was Distributed:		
For cost of merchandise sold and operat- ing expenses including general and ad- ministrative expenses other than taxes,	@10c 70c 570	70.0
salaries, wages and employee benefits For Federal, state and local taxes (not including taxes paid by Company for Federal Old Age Benefits and Unem-	\$106,726,773	72.8
ployment Insurance)	6,353,294	4.3
For Salaries and wages For Retirement pension, group life, hospitalization, surgery, accident and sick-	25,467,684	17.5
ness insurance payments For Federal Old Age Benefits and Unem-	435,528	.3
ployment Insurance	760,980	.5
For Dividends to stockholders	3,418,577	2.3
Total amount distributed	\$143,162,836	97.7
Balance Retained in the business for future requirements including modernization and enlarging of existing stores and con-		
struction of new stores	3,411,661	2.3
Total amount distributed and retained in the business	\$146,574,497 ————	100.

NEWBERRY STORES

SERVE FROM



483 COMMUNITIES COAST TO COAST



STORE LOCATIONS J. J. NEWBERRY CO.

DECEMBER 31, 1950

More than one store in a city indicated by figure in parentheses

Alabama—3	Calif.[Contd.]	Georgia—3	Ind. [Contd.]
Birmingham Dothan Montgomery	Ontario Pasadena Pomona Porterville Redlands	Atlanta Columbus Macon	New Castle Whiting
	Redondo Beach Salinas		lowa—5
Arizona—4 Douglas Nogales Phoenix Mesa	San Bernardino San Francisco San Jose San Mateo San Pedro Santa Ana Santa Barbara Santa Cruz Santa	Boise Lewiston Pocatello Twin Falls Idaho Falls	Boone Iowa Falls Newton Ottumwa Webster City
Arkansas-2	Monica (2) Santa Rosa		Kansas-3
Hot Springs Pine Bluff	So. Pasadena Stockton Studio City Torrance Vallejo	Illinois—12 Alton Belleville Canton	Chanute Coffeyville Parsons
California—69 Alhambra	Van Nuys Ventura Visalia	Collinsville Dixon East St. Louis	Kentucky—25
Bakersfield Bell Bellflower Beverly Hills Brawley Burbank (2) Compton Downey El Centro Fresno	Colorado—4 Denver Fort Collins La Junta Pueblo	Granite City Litchfield Macomb Peoria Rock Island West Frankfort	Bardstown Central City Corbin Cynthiana Danville Elizabethtown Frankfort Glasgow Harlan Harrodsburg
Glendale Hanford		Indiana—15	Hazard Henderson
Hollywood Huntington Park (2)	Connecticut—3	Auburn Connersville Decatur	Lawrenceburg Lebanon Louisville
Inglewood Long Beach (2) Los Angeles (16) Marysville Merced	Hartford New Haven Winsted	East Chicago Gary Goshen Hammond Hartford City	Mayfield Mt. Sterling Owensboro Paris Pineville
Modesto North Hollywood	Florida—2	Indiana Harbor Jasper Jeffersonville	Richmond Shelbyville Somerset
Oakland Ocean Park	Pensacola Tampa	Martinsville New Albany	Versailles Winchester

STORE LOCATIONS—Continued

Louisiana—1	Mass. [Contd.]	Mo. [Cont.]	New York-56
Lake Charles	Holyoke	Maplewood	Albany
	Lawrence	Poplar Bluff	Albion
	Leominster	St. Louis (3)	Amsterdam
	Lowell	Springfield	Auburn
	Maynard	Springheid	Ballston Spa
Maine-22			Batavia
Mullie-22	Newburyport		Bath
Bangor	North Adams		
Bath	North	Montana-2	Buffalo
Biddeford	Attleboro	Billings	Canandaigua
Calais	Pittsfield	Great Falls	Canton
Caribou	Rockland	Great Falls	Carthage
Dover-Foxcroft	Stoughton		Catskill
	Wakefield		Cobleskill
Eastport	Ware		Cohoes
Ellsworth	Whitman	New	Cooperstown
Farmington	Woburn	Hampshire—14	Corning
Fort Fairfield	Worcester		Cortland
Fort Kent	Worcester	Berlin	Elmira
Houlton		Claremont	Endicott
Lewiston		Concord	
Lincoln		Derry	Gloversville
Madawaska	Michigan-13	Dover	Gouverneur
Mars Hill		Franklin	Greenpoint
Millinocket	Alma	Keene	Herkimer
	Calumet	Laconia	Hornell
Norway Prospus Isla	Charlotte	Littleton	Hudson
Presque Isle	Coldwater	Manchester	Ithaca
Rockland	Houghton		Johnstown
Rumford	Iron Mountain	Nashua	Kingston
Van Buren	Iron River	Plymouth	Little Falls
	Ishpeming	Portsmouth	Lockport
	Ludington	Rochester	
	Manistee		Lyons
	Midland		Malone
Maryland-6			Massena
Brunswick	Port Huron	New Jersey-17	Middletown
	Three Rivers		Niagara Falls
Elkton		Asbury Park	Northville
Frederick		Atlantic City	Nyack
Hagerstown		Boonton	Ogdensburg
Pocomoke City	Minnesota-2	Bridgeton	Oneonta
Salisbury	minnesord—2	Caldwell	Ossining
	St. Cloud	Dover	Owego
	Duluth	Freehold	Peekskill
		Hackettstown	
		Hammonton	Penn Yan
Massachusetts—29		Keyport	Perry
Amachini		Long Branch	Port Jervis
Amesbury	Mississippi—1	Millville	Poughkeepsie
Attleboro	Meridian	New Brunswick	Salamanca
Boston			Saranac Lake
Brockton		Newton	_
Bridgewater		Red Bank	Saratoga
Chelsea	Missouri-12	Vineland	Springs
Clinton	MISSOURI—12	Wildwood	Saugerties
Fall River	Cape Girardeau		Ticonderoga
Falmouth	Columbia		Tupper Lake
Framingham	Excelsior Spgs.		Walton
Franklin	Hannibal	New Mexico-2	Watertown
Gardner	Jefferson City	Las Vegas	Wellsville
Haverhill	3		Whitehall
Haveillin	Joplin	Raton	** 1110011011

STORE LOCATIONS—Continued

N. Carolina-5	Oregon-6	Rhode Island-4	Vt. [Contd.]
Asheville Monroe Oxford Reidsville Statesville	Astoria Bend Eugene Klamath Falls Medford Portland	Newport Providence Warren West Warwick	White River Junction Windsor
			Virginia—13
		So. Carolina—3	Bedford
		Camden	Clifton Forge
North Dakota—2	Donnaulumin 44	Chester	Culpeper
Fargo	Pennsylvania—46	Rock Hill	Farmville
Grand Forks	Ashland Berwick Bloomsburg Bradford		Fredericksburg Front Royal Lexington Norfolk
	Carbondale	South Dakota—8	Salem
Ohio-28	Chambersburg Coalport Coatsville	Aberdeen Huron Lead	South Boston Staunton Winchester Wytheville
	Danville Downingtown	Mitchell	vv ythevine
Ashland Ashtabula	Du Bois	Rapid City	
Bowling Green	Ephrata	Sioux Falls Vermillion	
Bryan	Forest City	Yankton	Washington-8
Bucyrus Cambridge Chillicothe Cincinnati	Freeland Homestead Jersey Shore Lansford		Bellingham Everett Longview
Cleveland (3)	Lewisburg	Tennessee-2	Seattle Spokane
Columbus	Lock Haven McAdoo	Gallatin	Walla Walla
Conneaut Coshocton East Palestine	Mahanoy City Mauch Chunk	Jellico	Wenatchee Yakima
Findlay Fremont	Middletown Milton		
Hamilton	Mt. Carmel Nanticoke	Texas—5	West Virginia—3
Ironton Lancaster	Newport	Amarillo	
Lima	Northampton	Denison	Charleston Charlestown
Massillon	Olyphant	El Paso (2)	Martinsburg
New	Oxford	Texarkana	0
Philadelphia	Phoenixville Pottstown		
Painesville Tiffin	Renovo		
Warren	Royersford	11. 1 1	Wisconsin—5
Wooster	Sayre	Utah—1	Fond Du Lac
Zanesville	Scranton Shamokin Shenandoah Somerset	Ogden	Kenosha Oshkosh Rhinelander Superior
	Stroudsburg Sunbury	Vermont-7	
011-1	Tamaqua	Barre	
Oklahoma-3	Towanda	Bellows Falls	
Okmulgee	Waynesboro	Newport	Wyoming-2
Sapula Tulsa	Wellsboro West Chester	Rutland Springfield	Cheyenne Rock Springs







